

1995
INSIDE SHIMANO

SHIMANO®

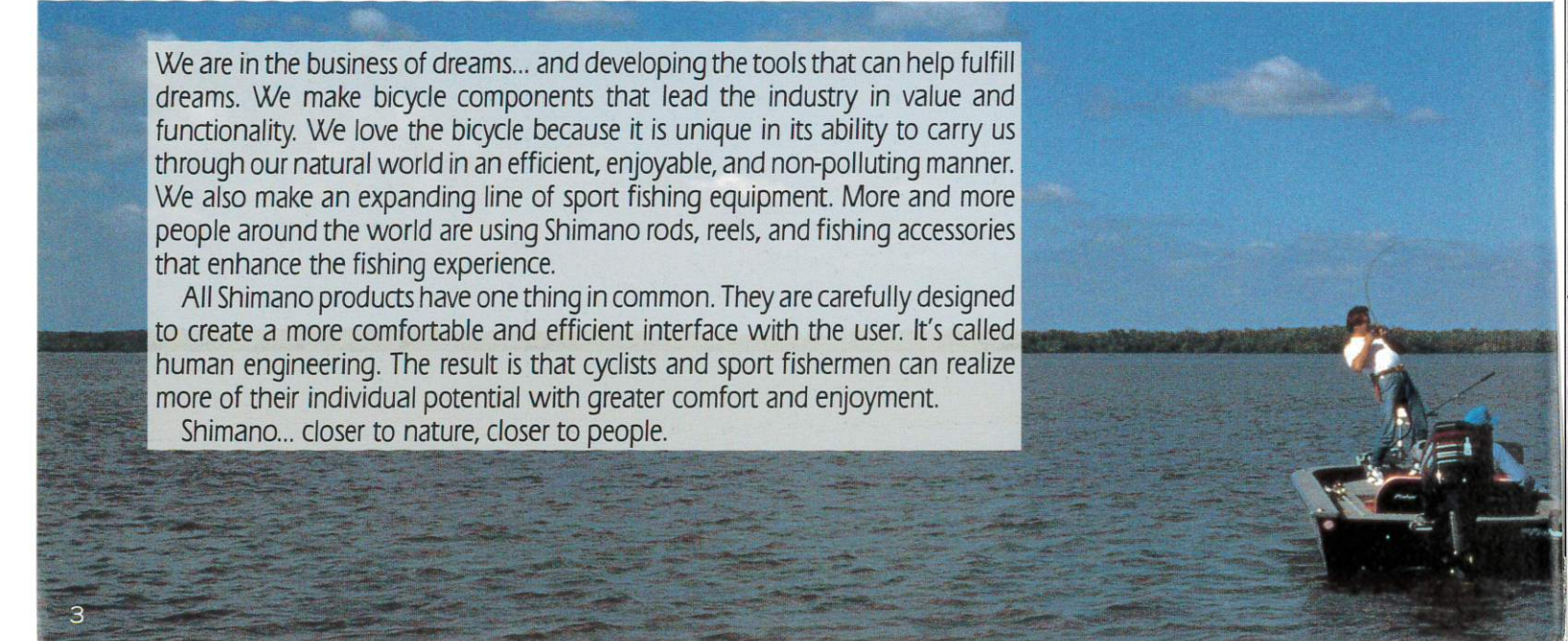
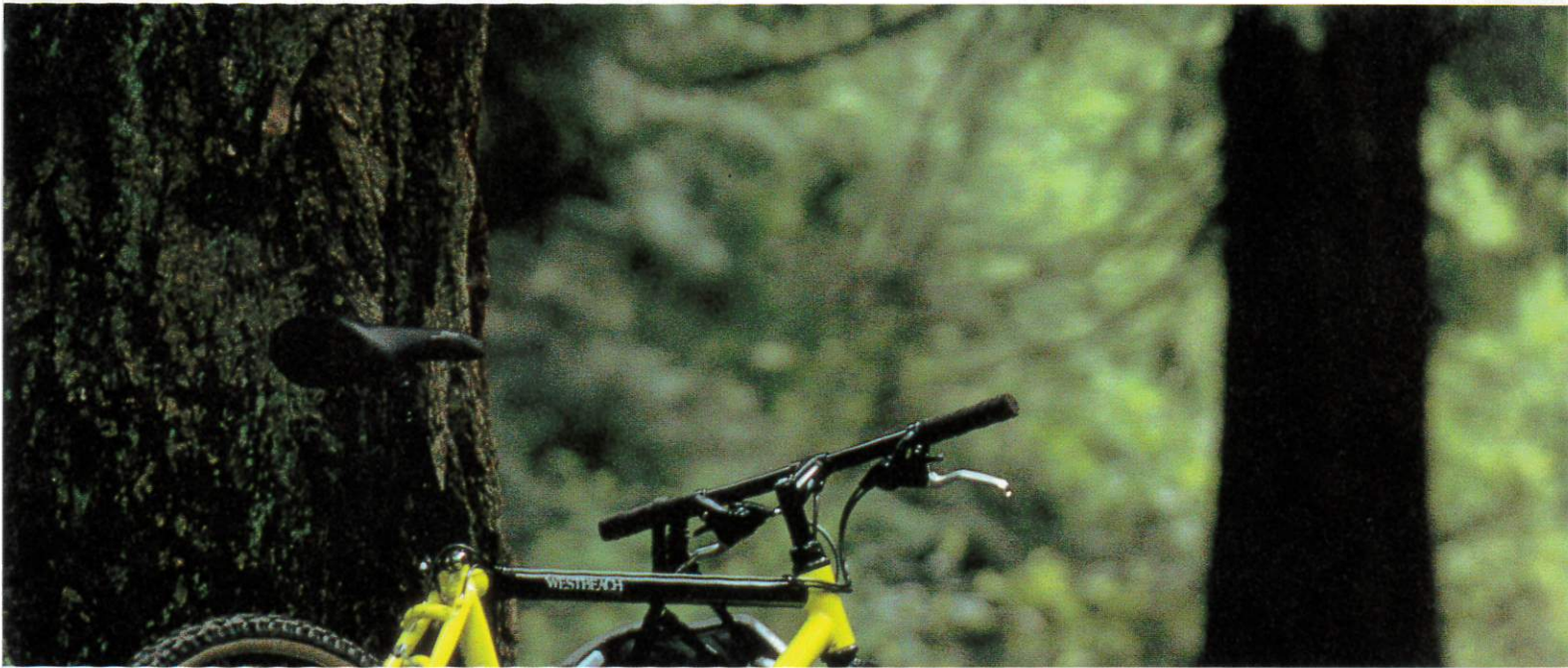
***Embracing Our World ... SHIMANO®
Closer to Nature, Closer to People.***







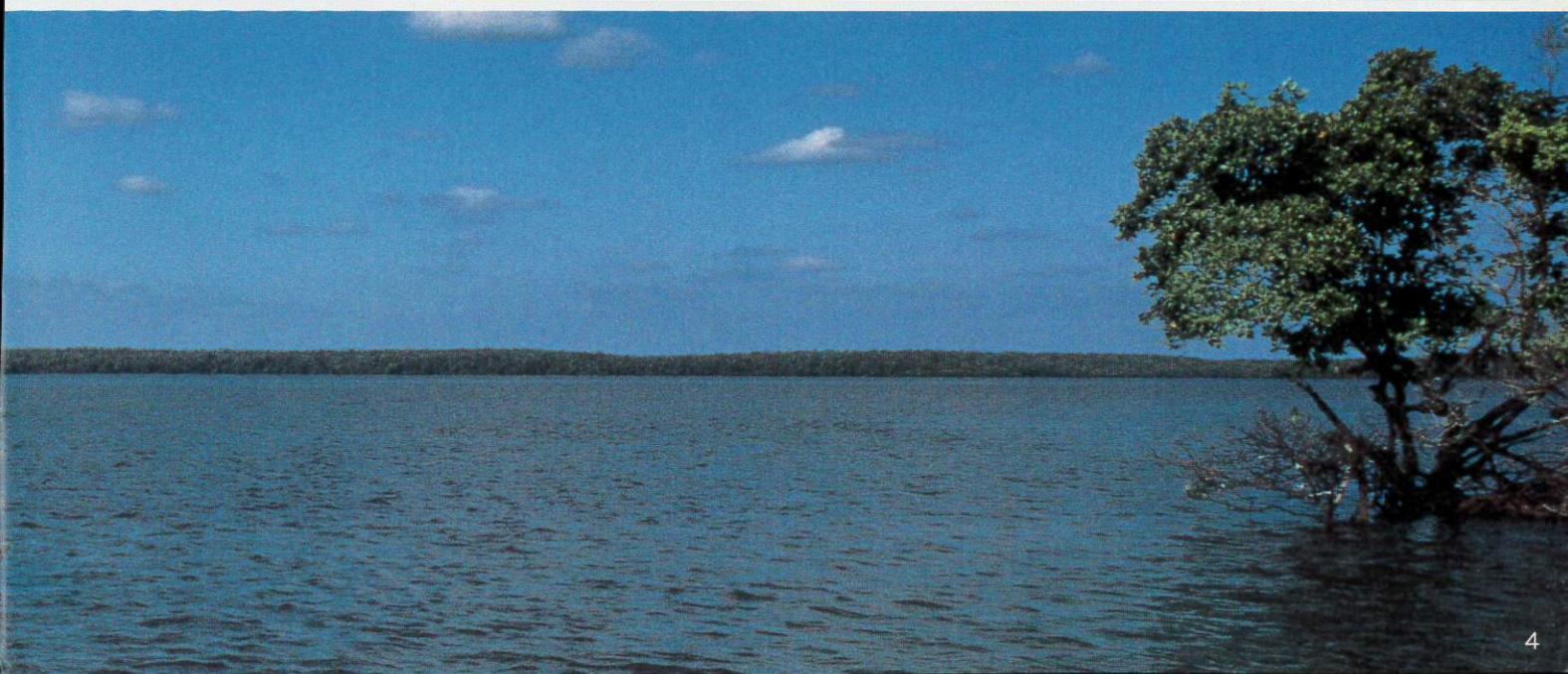
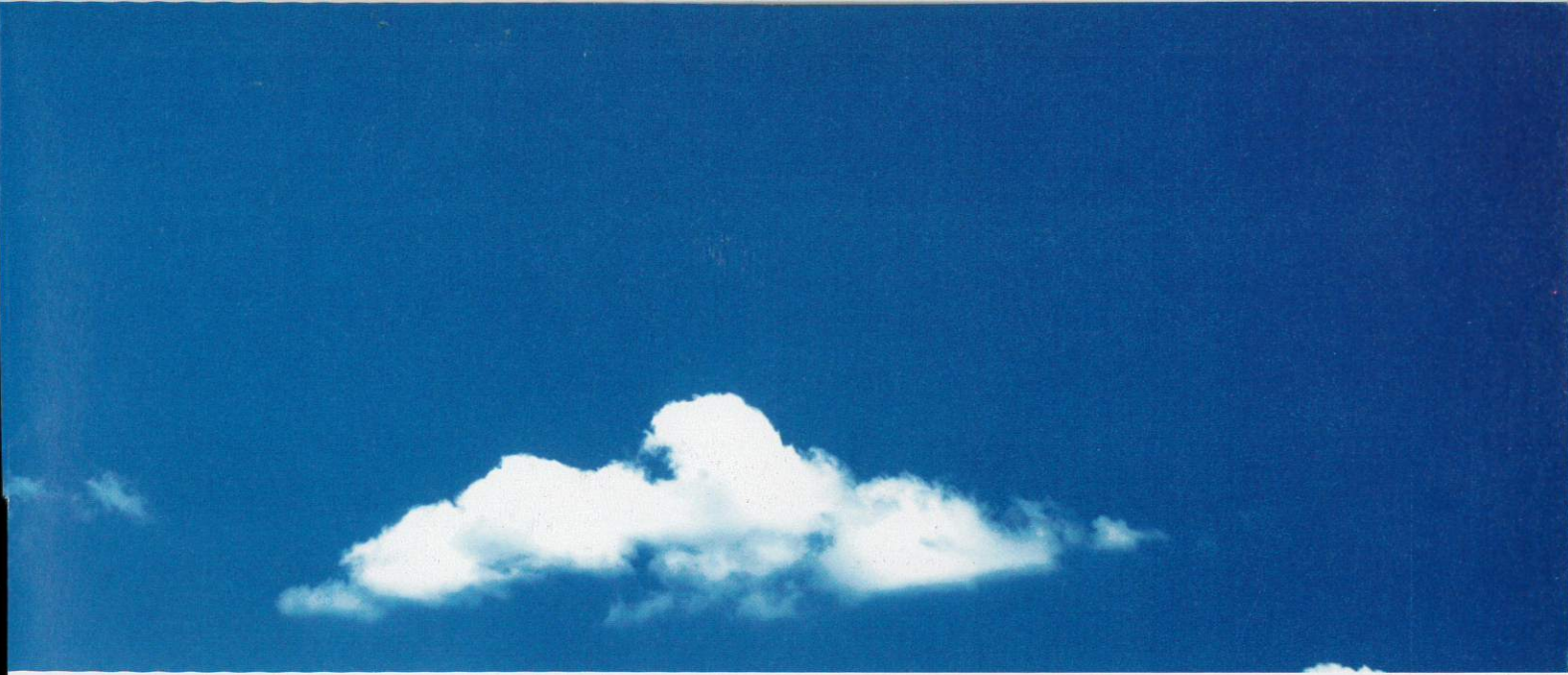
Helping people get closer to nature...



We are in the business of dreams... and developing the tools that can help fulfill dreams. We make bicycle components that lead the industry in value and functionality. We love the bicycle because it is unique in its ability to carry us through our natural world in an efficient, enjoyable, and non-polluting manner. We also make an expanding line of sport fishing equipment. More and more people around the world are using Shimano rods, reels, and fishing accessories that enhance the fishing experience.

All Shimano products have one thing in common. They are carefully designed to create a more comfortable and efficient interface with the user. It's called human engineering. The result is that cyclists and sport fishermen can realize more of their individual potential with greater comfort and enjoyment.

Shimano... closer to nature, closer to people.





Easier to ride, more enjoyment.

RIDE LIGHT

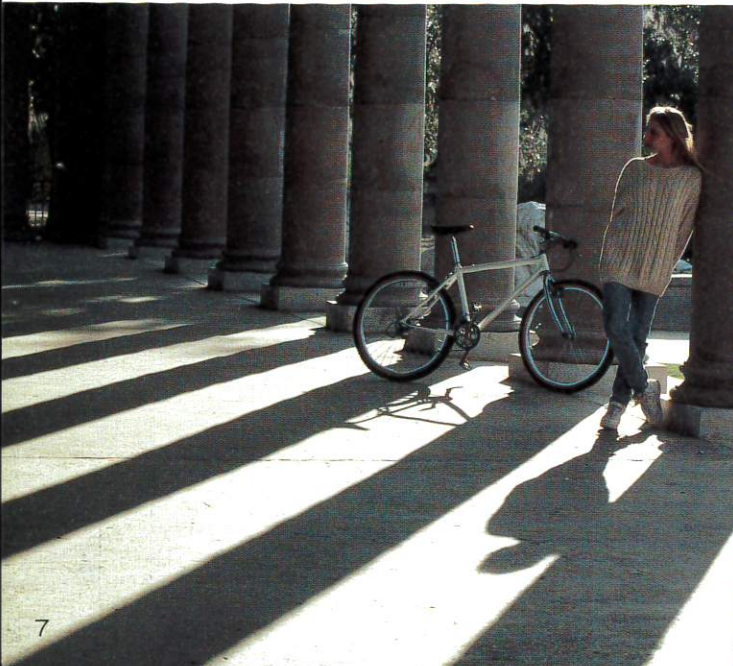
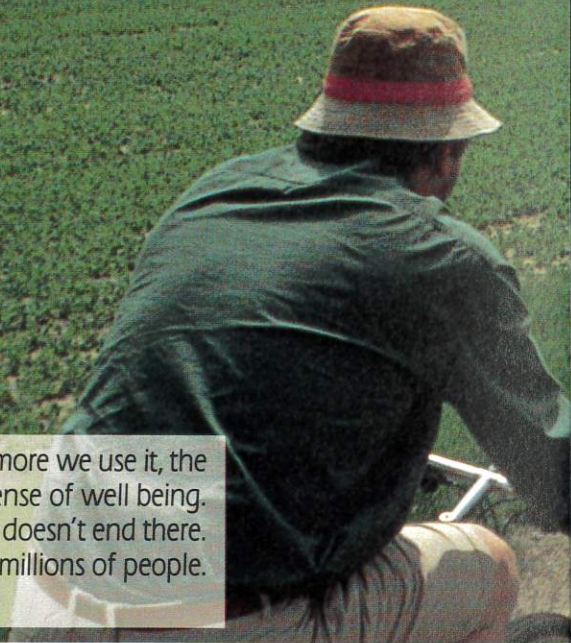
Ride Light is a Shimano component philosophy that strives to create an enhanced feeling of lightness in the way the bicycle looks, handles, and responds. Ride Light brings advanced cycling technology to a wider range of bicycles, and is especially helpful in giving new cyclists the confidence to ride with a greater feeling of comfort and control. It's all part of the Shimano philosophy of bringing the bicycle closer to the cyclist.

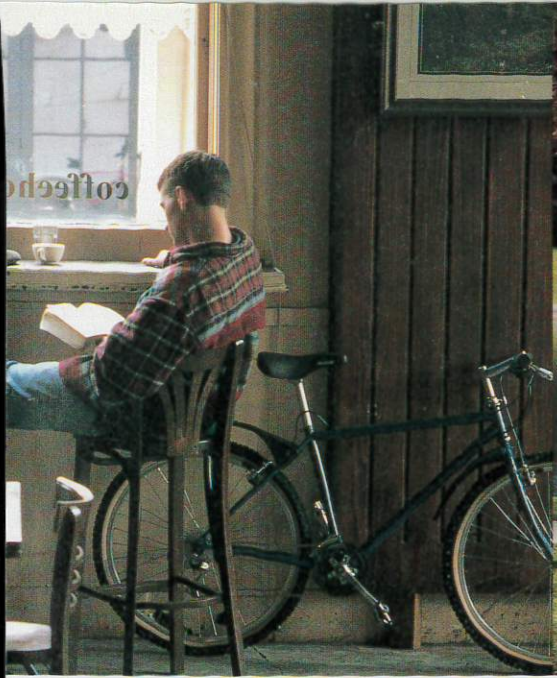




RIDE LIGHT

The bicycle is one of the most efficient vehicles ever to have been invented. The more we use it, the more we increase our strength and improve our health. The bicycle gives us a sense of well being. It doesn't pollute, and it's a practical and enjoyable form of transportation. But it doesn't end there. The bicycle is also a sporting and recreational tool that's a source of pleasure to millions of people. What other machine can do this?







Technology that helps realize the dream...

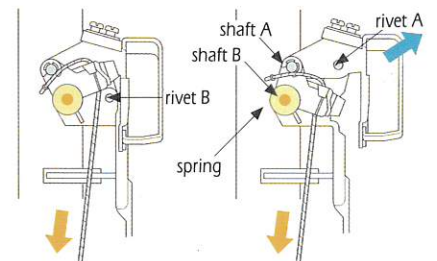


Sensor Technology

Sensor Technology is a further evolution of Shimano's Ride Light concept originally introduced in 1993. Sensor Technology is a product design philosophy that stresses the creation of an improved control interface between the cyclist and the bicycle. Components designed through Sensor Technology more clearly convey the bicycle's control responses to the rider on a visual, aural, and tactile level. The cyclist sees, hears, and feels precise component responses that improve control and increase cycling enjoyment.

Top Swing Front Derailleur

One of the problems long associated with front derailleur operation has been the amount of shifting effort needed to overcome friction in the linkage and the force of the return spring. Shimano's Top Swing front derailleur, introduced in 1994, solved the problem with a simple but innovative horizontally-pivoting linkage. The result is a 70% reduction in shifting effort and significantly improved shifting performance.

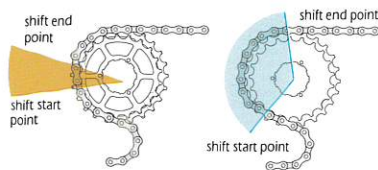


Return spring and operating cable force are only applied to shaft B. This allows shaft A, rivet A, and rivet B to remain unloaded during operation of the derailleur.



Shimano IG

Shimano IG is another advance in our quest for a faster, smoother, and more precise gear shifting action. Increased sprocket rigidity, computer-designed sprocket profiles and chamfering, and integrated chain and derailleur designs result in a faster, more positive chain action during rear derailleur shifting. Shimano IG especially reduces chain shock during up-shifting to provide a smoother, more precise shifting action.



IG Sprockets
Computer design allows shifting distance on the sprocket to be significantly shortened. Shifts are fast and smooth.

Conventional Sprockets
Chain rides over many teeth before shifting action is complete. Shifts are slow and noisy.

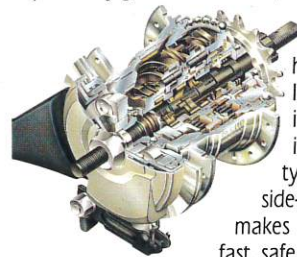


Anti-Vibration M-System Brakes

The cantilever brakes used on mountain bikes lose much of their effectiveness when they get wet or muddy. They also tend to squeal. Shimano developed Anti-Vibration M-System brakes to provide smooth, silent stopping power even when riding in wet or muddy conditions. The cantilever arms have been carefully designed to increase strength and rigidity in order to eliminate squeal-inducing vibrations. The brake pads use a special all-weather compound that maintains a high frictional coefficient even when wet.

Inter-7 Internally Geared Hub

Shimano's Inter-7 rear hub delivers the pedaling ease and increased performance of multi-speed cycling without the complexity of a rear derailleur. Inter-7 provides seven evenly spaced wide-range gear ratios through two durable planetary gear sets and a step-up gearing system built into the hub itself. A high-performance Inter-M roller brake is also integrated into the hub. Revotype twist shifter or side-bar lever shifter makes changing gears fast, safe, and easy.





Team Sponsorship

Shimano is committed to the sport of bicycle racing. One way of showing this commitment is through active sponsorship of amateur and professional bicycle racing teams around the world. Active in the sport for more than 20 years, Shimano and its distributors, currently provide equipment and monetary support to well

***Shimano ...
a major competitor
in bicycle racing.***



known professional squads such as the Motorola team from the USA, the TVM and Word Perfect teams from Holland, the Polti and Mapei Clas teams from Italy, and the ONCE team from Spain.

Race Sponsorship

Shimano is making active efforts to introduce the excitement of road racing and off-road cycling to the public. The company actively encourages participation in the sport by supporting and taking part in various cycling events around the world. For example, Shimano was the official technical support provider at the 1994 World Cycling Championships held in Sicily. As the world's leading maker of mountain bike components, Shimano also provides continuing technical support to the Grundig World Cup mountain bike racing series.





*Shimano presents
the history and culture of
the bicycle.*



Bicycle museum "Cycle center"



The latest bicycle exhibition hall



Japan's first comprehensive bicycle museum

The Shimano Cycle Development Center is a non-profit educational institution dedicated to the public dissemination of information on bicycle culture, history, and technology. Located in Daisen Park near Shimano World Headquarters in Sakai City, the facility includes the Cycle Center Museum, home of the Shimano Bicycle Collection of 139 classic machines. With over 1,350 square meters of floor space on three levels, the Cycle Center offers an extensive range of exhibits on bicycle history, design, and technology.

Research grants and educational funding

The Shimano Cycle Development Center offers a

variety of research grants to institutions as well as scholarships to individuals. This is another promotional activity which Shimano undertakes with the purpose of encouraging cycling awareness in our society and advancing the state of cycling technology.

Daisen Park Cycling Plaza

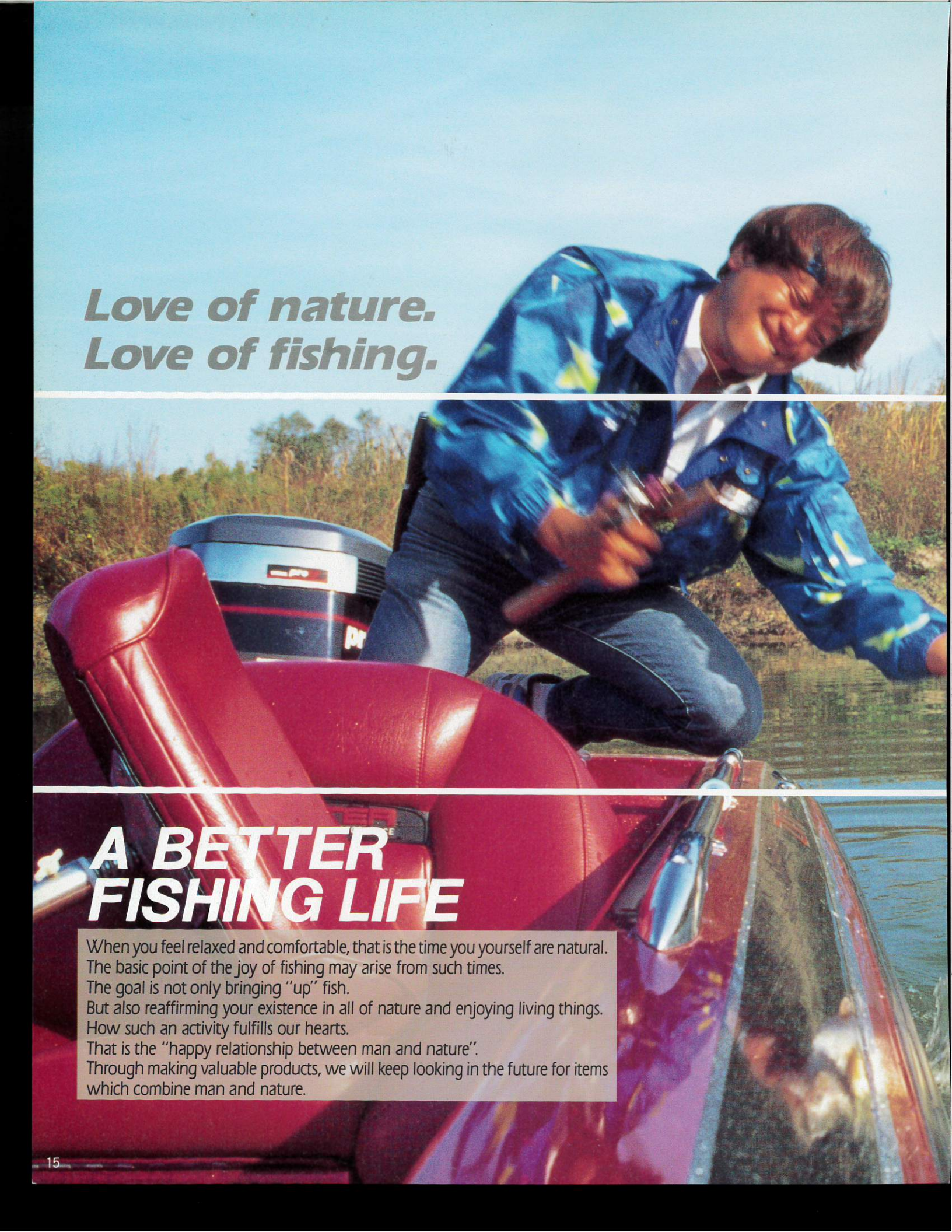
The Shimano Cycle Development Center oversees activities at the Daisen Park Cycling Plaza located in Daisen Park near Shimano World Headquarters in Sakai. On weekdays the facility serves as a cycling playground for children who can try their hand at riding some of the classic bicycle replicas made available without charge. On Saturdays and Sundays, experienced cyclists give free instruction to non-cyclists who want to take up the sport.



The Cycling Plaza

Shimano Cycle Development Center

165-6 Daisen Nakamachi, Sakai Osaka 590, JAPAN
Phone: 0722-43-3196 Fax: 0722-44-4119

A man with dark hair, wearing a bright blue jacket with yellow reflective stripes and blue jeans, is kneeling on the deck of a red boat. He is smiling and looking down at a fish he is holding. The boat has a red leather seat and a blue outboard motor. The background shows a body of water and a line of trees under a clear blue sky.

*Love of nature.
Love of fishing.*

A BETTER FISHING LIFE

When you feel relaxed and comfortable, that is the time you yourself are natural. The basic point of the joy of fishing may arise from such times. The goal is not only bringing "up" fish. But also reaffirming your existence in all of nature and enjoying living things. How such an activity fulfills our hearts. That is the "happy relationship between man and nature". Through making valuable products, we will keep looking in the future for items which combine man and nature.





3-Dimensional Rotary Balance System

Ultra-smooth SBL reel completely eliminates mechanical play.

The SBL reel meets the demands of the most discriminating sport fishermen. The computer-designed reel mechanism completely eliminates mechanical play to provide an enhanced feeling of smoothness and balance. Advanced manufacturing techniques and precision balance testing assure a silky smooth action in the reel's unique 3-dimensional rotary mechanism. The SBL reel offers more precise line control which allows the fisherman to feel the movements of the fish with greater sensitivity.

***Leading edge technology
applied to sport fishing
products...***

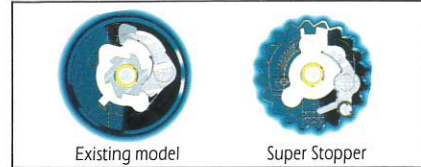
3-dimensional balance provides more sensitivity.

An automobile needs balanced wheels to ride smoothly at high speeds, and a well-balanced engine for smooth, vibration-free operation. In the same way, the spinning reel demands a balanced mechanism to provide the smooth and precise line control that enhances the pleasure of fishing. Release the lever and line pays out instantly. Hit a strong fish and the SBL's precision mechanism maintains smooth and precise line control even at the highest payoff speeds. Lock the reel and line pay-off stops instantly without slack, shock, or vibration. The SBL offers the fisherman a new level of spinning reel performance never before possible.

Super Stopper

Unique lock system eliminates line stop play.

Excess play in the line lock mechanism is a common problem with conventional fishing reels. Shimano has eliminated this shortcoming with the SBL Super Stopper, a unique mechanism that increases the number of lock stops in one reel revolution from the standard 6 to 20 — without any decrease in strength. The result is a highly precise line stop action that responds instantly. Lines stops are faster and more precise. Line stop timing is easier and the chances of the fish getting away at that first bite are reduced. The SBL Super Stopper makes a more responsive, better performing rod and reel.



No more line tangles... reduced shock in the reel.

Excessive play in the line lock system lets the rotor reverse and often causes the line to become tangled on the reel. The SBL Super Stopper solves this problem too by reducing play in the line lock system. Rotor reverse and resulting line tangles are eliminated. Furthermore, the service life of the reel is extended because shocks are reduced during lock engagement.

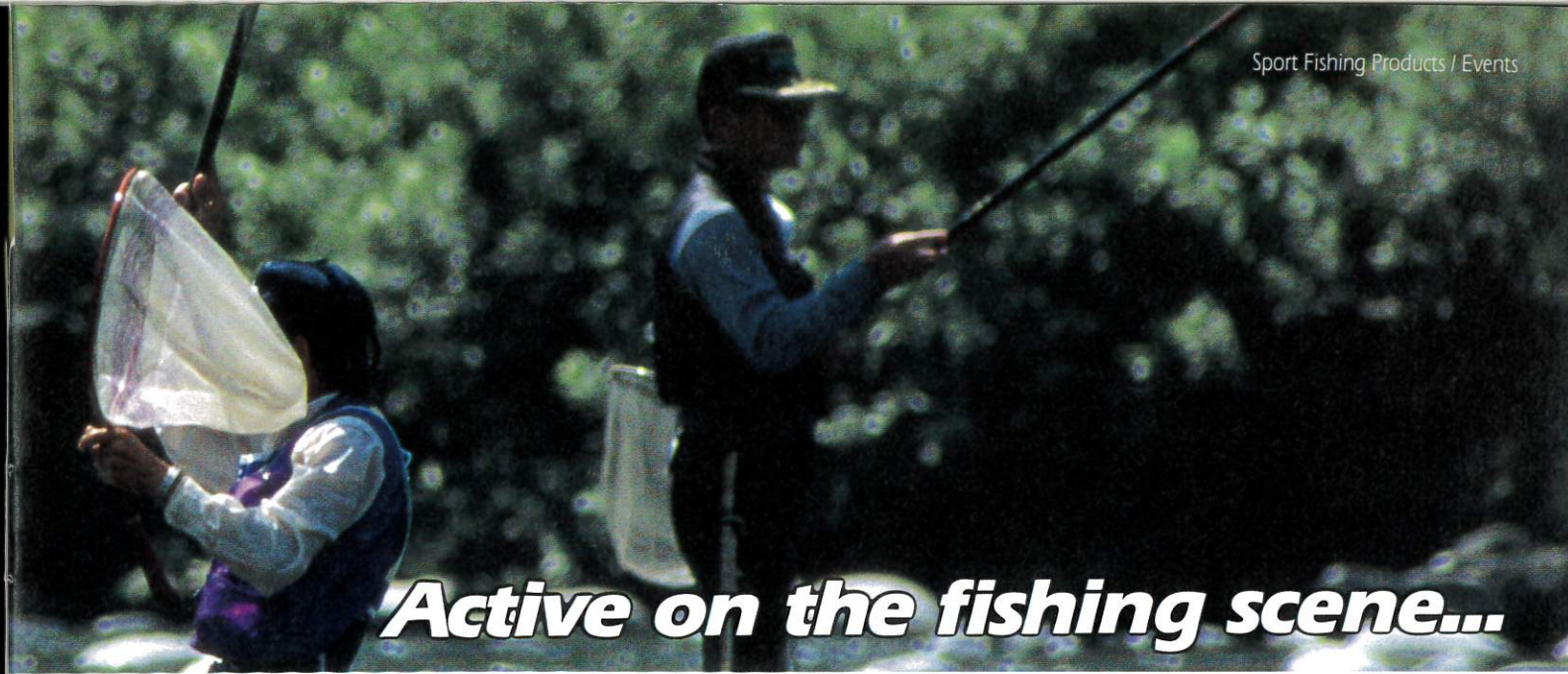




Supporting domestic and international fishing events.

Offering a unique blend of serene contemplation and dramatic action, fishing has often been called the intellectual sport. A subtle interplay between man and nature, fishing gives us a special satisfaction. Fishing is also a social sport when fishermen get together to share the experience. Shimano sponsors a variety of fishing events. For example, the Shimano Japan





Active on the fishing scene...



through local activities. For example, Shimano holds fishing seminars at retail sport shops on a regular basis. Not only do these seminars teach the finer points of fishing to newcomers and experienced anglers alike, but they also serve as a forum through which Shimano products can be introduced to the public. Shimano continues to pursue an active program of fishing promotion activities.

Cup, first held in 1984, hosted over 4,000 sport fishermen last year in four different divisions. The tournament continues to grow, and the number of women and children entries has increased remarkably. Shimano also sponsors a growing number of sport fishing events all over the world.

Retail Seminars

A nation-wide network of Shimano Marketing Offices is helping to promote the sport of fishing



Becoming a global enterprise.

Shimano is becoming increasingly active in the international market as the company continues to establish sales offices, agents, and manufacturing facilities around the world. Shimano continues to make new friends around the world. This is the result of a business philosophy which stresses the need to become



Shimano American Corporation in Irvine, California (USA)

Shimano in the world...



Shimano (Kunshan) Bicycle Components Co., Ltd.

part of the local community wherever the company does business. It is no exaggeration to say that Shimano is now recognized as an international leader in bicycle components and sport fishing equipment. The Shimano name now represents quality, performance and value to more people than ever. Shimano will enter the 21st century as a truly global enterprise serving markets around the world.



Shimano's European headquarters at Nunspeet in the Netherlands



The staff of Shimano American Corp.



World-wide manufacturing and sales development

Shimano has been growing continually since 1930. The company's first overseas facility, the Shimano American Corporation, was established in New York in 1965, and has since moved to Irvine, California. We have continued to grow with the establishment of Shimano Europa GmbH in Germany, Shimano Canada Ltd., Shimano Malaysia, Shimano Singapore Pte.



Shimano (Singapore) Pte., Ltd.

Ltd., PT Shimano Batam, and other sales offices and manufacturing facilities that now comprise the world-wide Shimano network. Our international presence helps us to better understand the local demands of the markets we serve, and to respond to those demands with new and better products developed on a timely basis.



Shimano Components (Malaysia) Sdn. Bhd.



PT. Shimano Batam (Indonesia)

New production facility in China

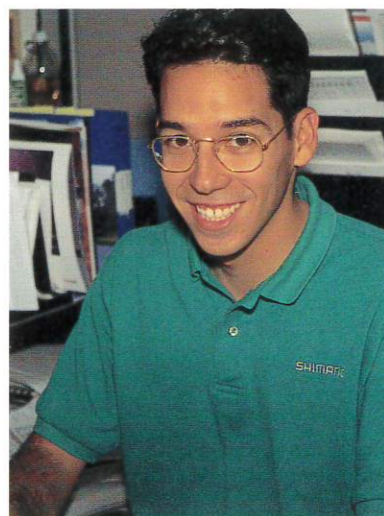
We have established our own overseas manufacturing facilities in Singapore, Malaysia, and Indonesia while affiliated companies are manufacturing products to our specifications in South Korea, Taiwan, and Italy. Our overseas manufacturing network was further strengthened when the Shimano Kunshan Bicycle Components Co., Ltd. began operation in April, 1994. The facility, located in the new Kunshan Economic Development Zone near Shanghai China, is producing bicycle components for the largely untapped market on the Chinese mainland.

Shimano people are realizing the dream...



Team Shimano

Shimano is rapidly expanding into diverse cultural environments. The company now has more than 5,600 employees working in manufacturing, marketing, and service facilities in 11 countries on three continents. The Team Shimano concept was created to foster a feeling of mutual dependence and teamwork among the company's international employees. The Team Shimano effort permeates every activity of the company at every Shimano facility. From product planning and development all the way through delivery and afterservice, Team Shimano helps make everybody in the world-wide Shimano family aware of the importance of working together to satisfy the customer.



Shimano people around the world.

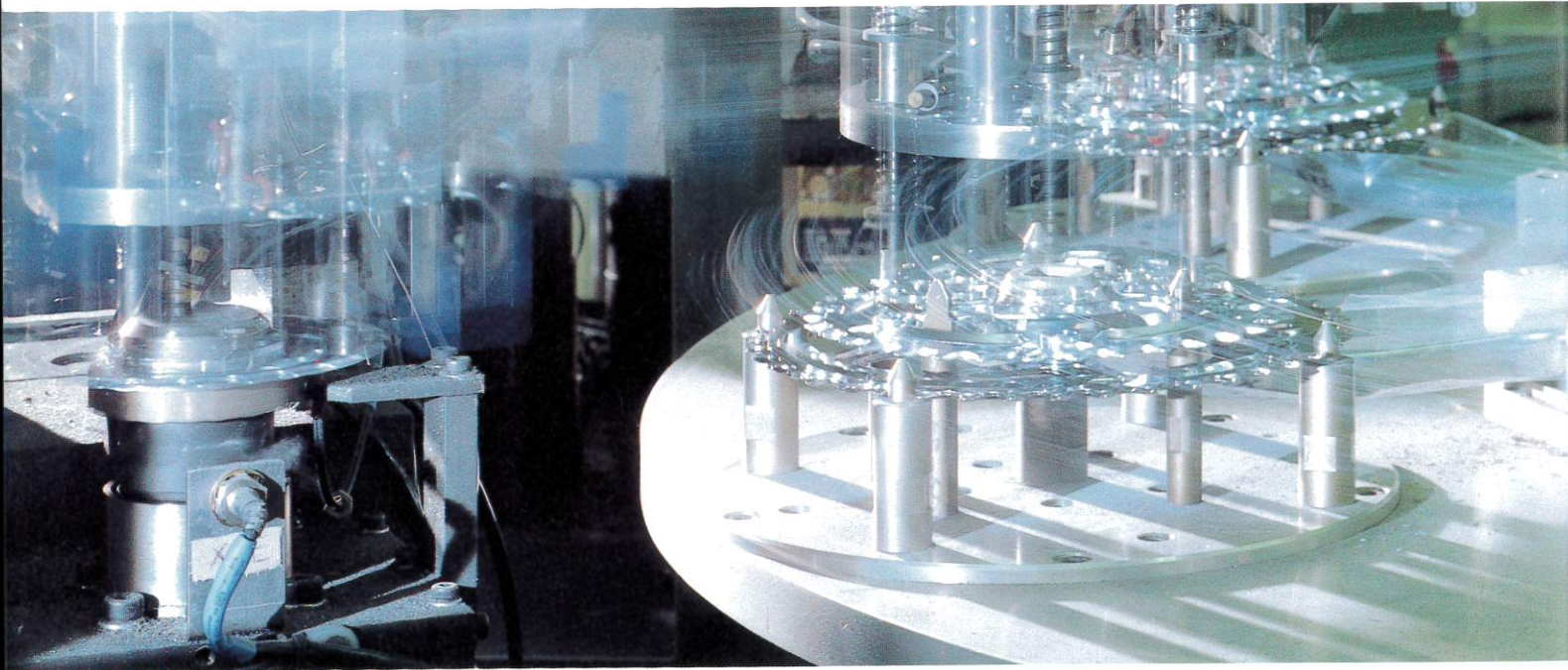
At Shimano, we like to think of ourselves as a people-oriented company. For one thing, we offer a work environment in which people are



encouraged to dream, and to work toward the realization of that dream. Shimano people are energetic and creative, and as most of them are active cyclists or fishermen, they're vitally interested in the products they develop and market. With their commitment to quality, value, and performance, Shimano people are shaping the future of the company and the industry. Our business philosophy stresses that people can realize their full potential if allowed to work freely and to explore the best within themselves. We also take pride in the fact that our products harmonize with nature, and help people realize more of their own potential in the sports of cycling and fishing.



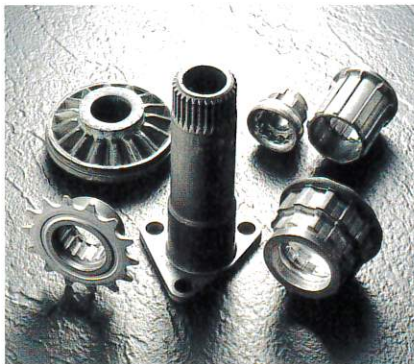
***Quality, innovation and
value...***



Shimano world headquarters in Sakai city, Japan.

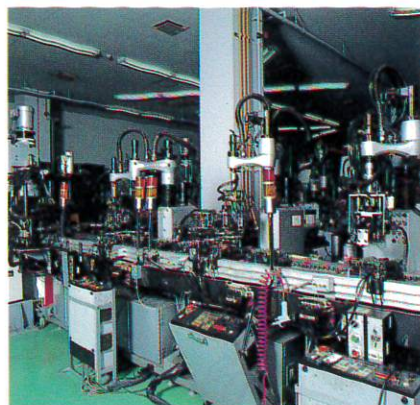
Shimano ... a history of innovation.

Every new Shimano product is the result of extensive research and development work at our headquarters in Sakai City, Japan. Our R&D department uses information supplied from the world-wide Shimano data network to develop new products that respond to the specific needs of local markets on a timely basis. This extensive R&D system is renowned in the industry as a model of advanced technology and efficient product development. One in four of our employees is involved in new product development. The Shimano R&D system makes full use of the latest CAD systems, on-line computers, in-house product development software, 3-dimensional measuring equipment, and other advanced systems to make sure that Shimano products deliver quality and value.



Advanced cold forging technology.

The heart of Shimano quality lies in the company's long experience with the cold forging process. Cold forging is a highly efficient metal forming technique in which high pressures are applied at ambient temperatures to pressform steel and aluminum alloys into the desired shape. One advantage of cold forging is that product strength is increased as a result of the metal fibers aligning coherently with physical contours. Another advantage is that waste is eliminated. We continue to develop our own proprietary cold forging processes and are now able to achieve amazing levels of precision and finish, benefits which allow the manufacture of a higher quality product at reduced cost.



Robotic assembly line.

Proprietary robot technology.

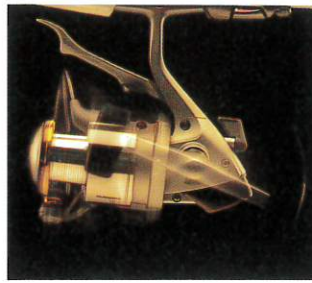
In addition to utilizing the latest CAD and CAM systems, Shimano has also developed highly efficient assembly lines which use more than 770 robots developed completely in-house. Robotic assembly is ideally suited to the unique demands of bicycle component manufacture and a continually changing product line. It eliminates tedious jobs, increases product quality, and saves time and money which allows the company to produce better products at lower costs. Automated assembly operations are supported by NPCS, the New Production Control System which provides more efficient centralized management of material flow in and out of the factory.

Human technology.

From Research and Development to manufacturing, from shipping to product support, we are committed to applying the latest technology in every phase of our operations. The result is a higher standard of quality and value in user-friendly products, a Shimano hallmark.



Aerial view of Shimonoseki Factory in Yamaguchi Prefecture, Japan.



Established: February, 1921
Capital Funding: 31.6 billion Yen
Employees: 996 (874 men, 122 women)
Head Office:
 77 Oimatsu-cho, 3-cho, Sakai, Osaka 590, Japan
 Phone: 0722-23-3330
 Fax: 0722-23-3496 (Bicycle Components)
 0722-23-3465 (Fishing Tackle)
 Total surface area: 43,038 m²
 Total floor area: 45,279 m²
 (As of November 20, 1994)

The Board of Directors

Chairman	Shozo Shimano
President	Yoshizo Shimano
Executive Vice President	Shuzo Matsumoto
Executive Vice President	Yojo Shimano
Managing Director	Takashi Segawa
Managing Director	Shinji Fukuoka
Director	Hirumu Matsunaga
Director	Makoto Yamane
Director	Masashi Nagano
Director	Takashi Yoshida
Director	Chitoshi Yuge
Director	Kazuo Kikuchi
Director	Takashi Ikenaga
Standing Statutory Auditor	Hisaaki Izuno
Standing Statutory Auditor	Yutaka Kurata
Statutory Auditor	Hiroshi Murata
Statutory Auditor	Kazufumi Tsujinaka



- 1921 Shozaburo Shimano founds Shimano Iron Works to produce bicycle freewheels.
- 1922 Registration of the first Shimano trademark, the 3-3-3 symbol.
- 1931 First export of freewheels.
- 1940 Company incorporates as Shimano Iron Works Ltd.
- 1951 Company changes name to the Shimano Industrial Co. Ltd.
- 1956 First production of bicycle derailleurs.
- 1957 First production of internally geared hubs.
- 1960 Begin in-house development of proprietary cold forging technology.
Introduction of Japan's first click-stop shifting 3-speed hub.
- 1965 Shimano American Corporation established in New York, USA.
- 1967 Servo-pantograph Skylark derailleurs introduced.
- 1970 Shimano Yamaguchi Corp. established in Yamaguchi Prefecture, Japan.
Fishing Products Division established; begin production of rods, reels, and coolers.
- 1972 Shimano (Europa) GmbH established in Düsseldorf, Germany.
Current Shimano logo is introduced.
Introduction of Dura-Ace racing bicycle component series announced.
- 1973 Shimano Singapore Pte., Ltd. established.
Company is listed as a first tier stock in Tokyo and Osaka stock exchanges.
Company begins sponsorship of European pro racing team, Shimano-Flandria.
- 1974 Shimano Sales Corp. established in California (USA).
- 1975 Shimano 600 racing bicycle component series introduced.
- 1978 Shimano fishing products introduced in the USA.
- 1979 Shimano American Corporation moves to new facilities in New Jersey.
- 1980 AX aerodynamic racing component series introduced.
- 1981 "1-2-3 Change" easy-shift geared hub system introduced.
- 1982 New corporate headquarters building completed in Sakai, Japan.
Introduction of Deore-XT mountain bike components.
Shimano 105 sport/racing component series introduced.
- 1984 Shimano Index System (SIS) introduced as part of the New Dura-Ace racing component series.
First Shimano Greenpia Cycling Event held near Kobe, Japan.
First Shimano Japan Cup fishing tournament held.

Affiliated Companies in Japan**Shimano Adachi Co., Ltd.**

4-27-15 Aoki, Kawaguchi City, Saitama Pref., 332, Japan
 Phone: 0482-82-1873 Fax: 0482-55-6208

Affiliated Companies Abroad**Shimano American Corporation**

One Shimano Drive, Irvine, CA 92718
 Mailing Address:
 P.O. Box 19615, Irvine, CA 92713-9615
 Phone: (714) 951-5003
 Fax: (714) 951-7519 Bicycle Components
 : (714) 951-5071 Fishing Tackle
 : (714) 768-0920 General

Shimano (Canada) Ltd.

3393 Griffith Street, St. Laurent, Quebec,
 Canada H4T1W5
 Phone: (514) 345-8583 Fax: (514) 345-9067

Shimano (Europa) GmbH

Dutch Address
 Industrieweg 24, 8071 CT
 Nunspeet, The Netherlands
 Mailing Address:
 postbus 180 8070 AD Nunspeet,
 Phone: (3412) 72222 Fax: (3412) 72299

Shimano (Europa) GmbH

German Address
 DieBemer Bruch 114F
 47805 Krefeld
 Deutschland
 Postbox: 2544
 47725 Krefeld
 Phone: (02151) 5567-91 Fax: (2151) 5567-50
 Telex: 418581600 SEGH D

Shimano (UK) Ltd.

St. Jones Court, Upper Forest Way,
 Enterprise Park,
 Swansea SA6 8QR, United Kingdom
 Phone: (792) 791571 Fax: (792) 701154

Shimano Benelux B.V.

Industrieweg 24, 8071 CT
 Nunspeet, The Netherlands
 Mailing Address:
 postbus 180 8070 AD Nunspeet, The Netherlands
 Phone: (3412) 72222 Fax: (3412) 58691

Shimano Centre Bicy B.V.

de Beverspyken 23 5221
 EE's-Hertogenbosch The Netherlands
 Mailing Address:
 postbus 144 5250 AC Vlijmen, The Netherlands
 Phone: (73) 312460 Fax: (73) 312475

Shimano Centre Interbike N.V.

Zandvoortstraat 6, 2800 Mechelen Belgium
 Phone: (15) 209480 Fax: (15) 209410

Shimano Italla S.R.L.

Via Pisacane 15, 22027 Rescaldina
 (MI), Italy
 Phone: (331) 465001 Fax: (331) 465266

Shimano (Singapore) Pte., Ltd.

20 Benoi Sector, Jurong Town,
 Singapore 2262
 Phone: 2654777 Fax: 2651575
 Telex: RS 23328 A/B SHIMANO

Shimano Components (Malaysia) Sdn. Bhd.

Lot 4550, Lorong A-16, Pekan Nanas
 81500, Pontian, Johor, Malaysia
 Phone: (07) 891599 Fax: (07) 891794

P.T. Shimano Batam

Level 1, Lot. 10 Batamindo Industrial Park,
 Mukakuning, Pulau Batam, Indonesia
 Phone: (778) 611344/611857 Fax: (778) 611938

Shimano (Kunshan)

Bicycle Components Co., Ltd.
 He Xing Road, Kunshan, Jiangsu China
 Phone: 86-5224-531540 551814 Fax: 86-5224-531541



- 1986 Shimano American Corporation and Shimano Sales Corp. combine as Shimano American Corporation in Irvine, California (USA).
- 1987 Introduction of world's first fine ceramic fishing rod.
 Electronic ED fishing reel introduced.
- 1988 Introduction of Digitana GT fishing reel, Zoom Rod, and Fine Ceramics Trout Rod.
 Deore-XT II components introduced with 7-speed cassette hub and HG sprockets.
- 1989 Crown Prince Naruhito visits Shimano headquarters in Sakai, Japan.
 Shimano Total Integration introduced.
- 1990 Shimano Rinkai Ltd. established.
 Shimano Pedaling Dynamics (SPD) cycling shoe and pedal system introduced.
 Shimano Components (Malaysia) Sdn. Bhd. established.
 Titanos Digitana fishing reel introduced with SLS system.
- 1991 Shimano Cycle Development Center, a non-profit educational institution, is established in Daisen Park near corporate headquarters in Sakai, Japan.
 Corporate name changed to Shimano Inc.
 P.T. Shimano Batam established in the Indonesia.
 First running of the Shimano Re-Ex Mountain Bike race in Japan.
 XTR off-road racing components introduced.
- 1992 Cycle Center, a bicycle museum opens in Sakai city, Japan.
 9th running of the Shimano Suzuka Road Race.
 Agreement reached with Peoples Republic of China to build factory in the Kunshan Economic Zone near Shanghai.
- 1993 Introduction of the High-Speed Zoom Rod.
 Introduction of Shimano STX Special Edition, Ride Light component.
 10th annual running of Shimano Suzuka Road.
 Introduction of Shimano Deore XT MTB component.
 Introduction of BB-X Technium rod with SBL reel.
- 1994 "Team Shimano" program initiated.
 Inter-7 internally geared hub introduced.
 Shimano RSX sport cycling component group introduced.
 Shimano-overseen Cycling Plaza opens in Daisen Park in Sakai, Japan.
- 1995 Shimano Yamaguchi Ltd. and Shimano Shizuoka Fishing Products Sales Co. incorporated into Shimano Inc.

Still following the dream...

We see ourselves not only as a manufacturing enterprise, but as a company that is helping people to become healthier through the sports of cycling and fishing. Our business is somewhat unique in that the health of the company is directly tied to the health of our customers. We take pride in the fact that we produce recreational products that don't pollute the environment, products that are human-friendly and enrich peoples' lives. This is why we chose "Embracing Our World... **SHIMANO**[®]. Closer to Nature, Closer to People" as our corporate slogan.

As the 21st century approaches, it becomes increasingly important for the enterprise to contribute to the betterment of society. We are doing our part by producing products that help people to enjoy themselves outdoors. Our Ride Light bicycle component design concept, for example, aims at making the bicycle feel lighter, more responsive, and easier to control. Our Fishing Products Division has taken up the theme "A Better Fishing Life" as an expression of our efforts to develop fishing gear that better responds to the needs of the sport fisherman.

We opened the Cycle Center Bicycle Museum in Sakai, Japan in April of 1992. This non-profit institution gives the public an overview of the history of the bicycle and shows how advanced technology is applied to bicycle design.

In April of 1994 we began operations at our new manufacturing facility in Kunshan, China. This facility is important because it will play a key role in helping us to better serve our expanding international markets in the future.

Our corporate activities will always be based on our commitment to protecting the environment and producing health-enhancing products that offer quality and value. At Shimano, we still follow the dream.



Shozo Shimano
Chairman, Shimano Inc.



Yoshizo Shimano
President, Shimano Inc.

SHIMANO®

Inside Shimano 1995

SHIMANO AMERICAN CORPORATION

One Shimano Drive, P.O. Box 19615, Irvine, California, U.S.A. 92713-9615
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"Inside Shimano 1995" is printed on recycled paper.

0695 Printed in Japan TAG KP